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QUESTION 1

Which of the following would be MOST helpful in creating project roles and resource requirements?

- A. Responsibility Assignment Matrix
- B. Project Charter
- C. Work Breakdown Structure
- D. Human Resources Plan

Correct Answer: C

QUESTION 2

Which of the following are components in the communications management planning process?

A. Communications planning, information distribution, performance reporting, project implementation

- B. Communications planning, information distribution, performance reporting, closing
- C. Communications planning, information distribution, performance reporting, initiating
- D. Communications planning, information distribution, performance reporting, manage stakeholders

Correct Answer: D

QUESTION 3

A project team is meeting monthly for their project risk review. During the brainstorm, one of the team members mentions that a risk to the project could be a delay with the servers. Which of the following is the BEST response?

- A. Exploit
- B. Enhance
- C. Avoid
- D. Share

Correct Answer: C

QUESTION 4

Which of the following BEST describes a functional organization?

A. An organization where each employee reports to a Project Manager, who reports to the next level of management. There are no Department Heads.

B. An organization where each employee reports to a Department Head and a Project Manager, splitting their time between department work requirements and projects.

C. An organization where each employee reports to a Department Head, who reports to the next level of management. Departments are managed independently, and Project Managers are staff who report to the Department Heads.

D. An organization where each employee reports to a Department Head, who reports to the next level of management. Departments manage projects independently.

Correct Answer: D

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QUESTION 5

A project stakeholder wants to make changes to a project after work on the project has already started. Which of the following should the project manager do FIRST?

A. Assign the request a tracking number and record in change request log

B. Recruit new project team members to expedite the change\\'s completion date

C. Perform an analysis on the requested change submitted by the stakeholder

D. Submit stakeholder\\'s change request to the change control board

Correct Answer: A

QUESTION 6

A project has 45 lines of communication. Which of the following shows how many stakeholders does the project have?

A. 5 B. 9 C. 10 D. 15

Correct Answer: C

QUESTION 7

Which of the following describes the work package level of a WBS?

- A. Project phases
- B. Major deliverables
- C. The lowest level
- D. The project name

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Correct Answer: C

QUESTION 8

A change request has been identified and submitted to the Change Control Board for approval. After gaining approval, which of the following should occur NEXT?

- A. Document using the appropriate change control forms
- B. Update the project plan components
- C. Request a meeting with the project sponsor
- D. Perform impact analysis

Correct Answer: B

QUESTION 9

Which of the following shows the interdependencies between activities on a project schedule?

- A. Milestone chart
- B. Pareto diagram
- C. Network diagram
- D. Scatter diagram
- Correct Answer: C

QUESTION 10

Which of the following is the BEST description of a baseline?

- A. A view of the project\\'s status
- B. An assessment of risks for the project
- C. A snapshot of the project at a particular point in time
- D. A calculation of the project\\'s CPI and SPI

Correct Answer: C

QUESTION 11

Which of the following is included in the project charter?

- A. Work assignments
- B. Problem statement
- C. Cost-benefit analysis
- D. Feasibility assessments

Correct Answer: B

QUESTION 12

After the ground breaking at a new construction site, the pile driving operation comes to a full stop due to the nature of the terrain. Which of the following is MOST likely to occur?

A. The project communication plan must be updated and a stakeholder meeting must be scheduled.

- B. The project manager must manage the new issue as the project schedule could be delayed.
- C. The project manager must implement conflict resolution and review the resource requirement.
- D. The project scope statement must be reviewed and the project manager must prepare a performance report.

Correct Answer: B

QUESTION 13

Which of the following project documents lists risks and describes the strategy to deal with a risk?

- A. Risk categorization
- B. Risk register
- C. Risk analysis
- D. Risk breakdown structure

Correct Answer: B

QUESTION 14

Which of the following areas are addressed in the Project Charter?

- A. Project team members
- B. Work Breakdown Structure (WBS)
- C. Business needs
- D. Communications venue



Correct Answer: C

QUESTION 15

A project manager is using historical data from multiple projects to estimate activity durations. Which of the following network diagrams would BEST allow for the utilization of the information available?

A. CPM

B. GERT

C. CCM

D. PERT

Correct Answer: D

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