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QUESTION 1

Which of the following are common components of a project transition plan? (Select TWO).

- A. Extended support
- B. Work performance
- C. Ownership identification
- D. Risk assessment
- E. Budget analysis

Correct Answer: AC

QUESTION 2

A project stakeholder wants to make changes to a project after work on the project has already started. Which of the following should the project manager do FIRST?

- A. Assign the request a tracking number and record in change request log
- B. Recruit new project team members to expedite the change's completion date
- C. Perform an analysis on the requested change submitted by the stakeholder
- D. Submit stakeholder's change request to the change control board

Correct Answer: A

QUESTION 3

The project manager has noticed that meeting attendance rates are declining. Regular attendees prefer to talk about the past or upcoming weekend as opposed to reporting on project updates. Which of the following shows how the project manager should respond?

- A. Take no action. Team bonding is important. Those that cannot attend are probably attending more important meetings as this project is not the only initiative within the organization.
- B. Change the meeting format to be a daily stand-up of no longer than 15 minutes.
- C. Escalate non attendance to functional line managers. Cut off non-related discussions.
- D. Establish ground rules, distribute an agenda, and use a facilitator.

Correct Answer: D

QUESTION 4



Schedule dependencies include: (Select TWO).

- A. Successor activities
- B. Risks
- C. Constraints
- D. Predecessor activities
- E. Issues
- F. Assumptions

Correct Answer: AD

QUESTION 5

A project team has determined that all status reports will be sent via email. Which of the following components of the project plan documents this information?

- A. Status report plan
- B. Communication plan
- C. Discussion plan
- D. Decision log

Correct Answer: B

QUESTION 6

Which of the following types of risk responses would an insurance policy describe?

- A. Acceptance
- B. Transference
- C. Avoidance
- D. Mitigated

Correct Answer: B

QUESTION 7

The BEST time to communicate stakeholder expectations to the project team is:

- A. During bi-weekly status meetings.



- B. During the project kick-off meeting.
- C. During the development of the work breakdown structure.
- D. At regular intervals as defined in the communications management plan.

Correct Answer: B

QUESTION 8

After the ground breaking at a new construction site, the pile driving operation comes to a full stop due to the nature of the terrain. Which of the following is MOST likely to occur?

- A. The project communication plan must be updated and a stakeholder meeting must be scheduled.
- B. The project manager must manage the new issue as the project schedule could be delayed.
- C. The project manager must implement conflict resolution and review the resource requirement.
- D. The project scope statement must be reviewed and the project manager must prepare a performance report.

Correct Answer: B

QUESTION 9

In which of the following areas would a transition plan be used?

- A. As a project phase is completed and the project shifts to a new phase
- B. At the end of the project to transfer maintenance responsibilities
- C. After the project receives approval and becomes an active project
- D. When the project manager is added to the project and the project authority shifts to their responsibility

Correct Answer: B

QUESTION 10

The IT department is currently resource constrained managing daily operational tasks. However, there are a number of subject matter experts (SME) within the department who are critical to making the project succeed. Which of the following should the project manager use to ensure the success of the project?

- A. Engage a services company to deliver the project
- B. Negotiate staff augmentation with the SME's managers
- C. Recruit staff form the organizations strategy area
- D. Perform a request for proposal



Correct Answer: B

QUESTION 11

During a project, which of the following shows when risks should be reassessed?

- A. A risk reassessment should occur at project closeout
- B. Risks should be reviewed during lessons learned
- C. Throughout the project lifecycle
- D. When a risk has become an issue and has to be acted upon

Correct Answer: C

QUESTION 12

The difference between a risk matrix and a risk register is that:

- A. the risk register states the risk owner.
- B. the risk register contains less information than the risk matrix.
- C. the risk matrix states the risk owner.
- D. the risk matrix lists the risk description.

Correct Answer: A

QUESTION 13

Which of the following steps oversees the productivity of the project team?

- A. Analyze performance information
- B. Review change log
- C. Identify variance
- D. Monitoring work performance

Correct Answer: D

QUESTION 14

Which of the following represents a lead that is done in response to project compression?

- A. Delaying



- B. Crashing
- C. Overtime
- D. Fast tracking

Correct Answer: D

QUESTION 15

Which of the following represents the purpose of performing qualitative risk analysis?

- A. To prioritize risks
- B. To identify risk owners
- C. To determine contingency reserves necessary
- D. To identify new risks

Correct Answer: A

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